BOYD GROUP SERVICES INC. OCCUPATIONAL HEALTH & SAFETY POLICY

Scope

This policy applies to Boyd Group Services Inc., its subsidiaries, affiliates, partnerships, joint ventures (collectively the "Company") and to such entities' shareholders, directors, officers, employees and agents ("Company Representatives").

It sets forth the Company's policy on providing a safe and healthy workplace for all employees and is for the protection and maintenance of the health and safety of workers at the work site.

This policy complements other applicable Company policies, such as the Company's Code of Business Conduct and Ethics, and the Company's Reporting and Anti-Retaliation policy.

Committing to Safety & Health

The Company is committed to providing a safe and healthy workplace for all employees. Thus, occupational health and safety is an integral part of all business operations and a fundamental component of the Company's long-term business strategy.

Operationalizing this Policy

The Company operationalizes this commitment in many ways, including, but not limited to the following:

- Observing all applicable laws related to occupational health and safety, including taking reasonable precautions to maintain a safe and healthy work environment;
- Establishing and maintaining an appropriate organizational structure, including safety committees where required by law, that clearly defines responsibility for promoting occupational health and safety activities in all Company facilities;
- Performing occupational health and safety audits and risk assessments at Company facilities on a regular basis;
- Developing and maintaining health and safety programs, where required by law, to implement this policy;
- Establishing and maintaining open communications with employees, who provide valuable insights into "on the ground" health and safety issues; and,
- Training employees on a variety of subjects related to occupational health and safety.

Managing Occupational Health and Safety

All Company managers are responsible for implementing and maintaining good health, safety, and environmental practices in areas under their control.

All employees are responsible for following health and safety protocols of the Company, including but not limited to:

- Wearing adequate personal protective equipment, when required;
- Respecting safety warning signs, alarms and instructions;
- Taking part in all health and safety training and educational programs offered by the Company; and,
- Reporting any and all unsafe working conditions, and unsafe acts by other employees or business partners.

Work-Related Injuries

Whenever any employee is injured on the job or on Company property, no matter how minor, the employee is required to report the incident to his or her supervisor or the Human Resources Department.

Subject to applicable laws, neither the Company nor its Worker's Compensation insurer (where applicable) will be liable for the payment of workers' compensation benefits for injuries that do not qualify for Worker's Compensation coverage under applicable law.

Reporting Health & Safety Concerns

If any employee becomes aware of unsafe working conditions, or has concerns involving safety, he/she must inform his or her supervisor or the Human Resources Department immediately.

This policy complements the Boyd Group Services Inc. Reporting and Anti-Retaliation policy available here: https://www.boydgroup.com/corporate/corporate-sustainability, which sets forth the Company's clear policy on reporting employee concerns, including health and safety concerns, and protecting against retaliation for making such reports.

Contact Information

Employees can submit questions about this policy or report matters to the Company as follows:

By email:

- chro@boydgroup.com to reach a Human Resources representative, or
- legal@boydgroup.com to reach our In-House Counsel

By regular mail:

Boyd Group Services Inc. 1745 Ellice Ave Winnipeg, MB R3H 1A6 Canada

This policy has been adopted on and made effective as of January 1, 2020.